DOCUMENT RESUME

ED 408 882 HE 030 197

AUTHOR	MacTaggart, Terrence J., Ed.
TITLE	Restructuring Higher Education. What Works and What Doesn't in Reorganizing Governing Systems.
REPORT NO	ISBN-0-7879-0193-8
PUB DATE	96
NOTE	260p.
AVAILABLE FROM	Jossey-Bass Publishers, 350 Sansome Street, San Francisco, CA 94104 ($33.45).
PUB TYPE	Books (010) -- Reports - Descriptive (141)
EDRS PRICE	Document Not Available from EDRS.
DESCRIPTORS	*Administrative Organization; Case Studies; Change Strategies; College Governing Councils; Decentralization; Educational Change; *Governance; Governing Boards; *Higher Education; Leadership; Models; *Organizational Development; Policy Formation; Power Structure; Public Colleges; Public Education; Public Officials; *School Restructuring; State Boards of Education; State Colleges; Statewide Planning
IDENTIFIERS	Alaska; Maryland; Massachusetts; Minnesota; North Dakota

ABSTRACT

This book presents nine papers about changing the way public higher education is governed. After providing an overview of the recent history of governance restructuring or renewal in public higher education in the United States, the book focuses on restructuring in five states: North Dakota, Massachusetts, Alaska, Maryland, and Minnesota. Part 1 presents general discussions of restructuring, Part 2 presents the five case studies, and Part 3 contains papers on the lessons of restructuring. The following papers are included: (1) "Restructuring and the Failure of Reform" (Terrence J. MacTaggart) and (2) "Methods, Objectives, and Consequences of Restructuring" (Richard J. Novak); (3) "Restructuring that Works: North Dakota" (Douglas M. Treadway); (4) "Where All Politics is Local: Massachusetts" (Patricia H. Crosson); (5) "Restructuring As a Way of Life: Alaska" (Patrick J. O'Rourke); (6) "The Human Side of Restructuring" Minnesota" (Terrence J. MacTaggart); and (7) "Restructuring and Its Aftermath: Maryland" (Robert Berdahl and Frank A. Schmidtlein); (8) "A Model for Successful Restructuring" (Aims C. McGuinness, Jr.); and (9) "Lessons for Leaders" (Terrence J. MacTaggart). (Chapters contain references.) (JLS)

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